

AUDITED CONSOLIDATED FINANCIAL STATEMENTS
AND SUPPLEMENTARY INFORMATION

CCMC Corporation and Subsidiaries
Years Ended September 30, 2013 and 2012
With Report of Independent Auditors

Ernst & Young LLP



CCMC Corporation and Subsidiaries

Audited Consolidated Financial Statements and
Supplementary Information

Years Ended September 30, 2013 and 2012

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Report of Independent Auditors

Board of Directors
CCMC Corporation and Subsidiaries

We have audited the accompanying consolidated financial statements of CCMC Corporation and Subsidiaries (the Corporation), which comprise the consolidated balance sheets as of September 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of The Children's Fund of Connecticut, Inc., a wholly-owned subsidiary, which statements reflect total assets of \$34,581,745 and \$33,897,082 as of September 30, 2013 and 2012, respectively, and total revenues and other income of \$5,272,385 and \$5,293,523 for the years then ended, respectively. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for The Children's Fund of Connecticut, Inc., is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness

of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, based on our audits and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of CCMC Corporation and Subsidiaries at September 30, 2013 and 2012, and the consolidated results of their operations and changes in net assets and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidating details appearing in conjunction with the consolidated financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, based on our audits and the report of other auditors, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Ernst & Young LLP

January 28, 2014

CCMC Corporation and Subsidiaries

Consolidated Balance Sheets

	September 30	
	2013	2012
Assets		
Current assets:		
Cash and cash equivalents	\$ 3,643,185	\$ 2,579,733
Short-term investments	4,292,988	15,988,872
Funds held by trustee under revenue bond agreement	17,008,322	10,408,581
Accounts receivable, less allowance of approximately \$7,544,000 in 2013 and \$7,409,000 in 2012	35,721,547	36,132,652
Inventories	1,094,287	692,725
Due from third parties	—	4,899,895
Other current assets	16,508,933	13,672,153
Total current assets	78,269,262	84,374,611
Assets whose use is limited:		
Investments	118,334,089	105,845,516
Funds held in trust by others	79,200,328	75,705,081
	197,534,417	181,550,597
Property, plant and equipment:		
Leasehold improvements	2,646,750	1,782,862
Buildings	122,797,003	121,350,082
Furniture and equipment	83,497,536	66,814,571
Construction in progress	29,060,602	20,807,491
	238,001,891	210,755,006
Less accumulated depreciation	(108,858,277)	(97,861,389)
	129,143,614	112,893,617
Other assets:		
Bond issuance costs	732,242	730,892
Ground lease	2,387,390	2,416,682
Pledges receivable, long term	1,493,762	885,525
Other	18,520,980	31,026,009
	23,134,374	35,059,108
Total assets	\$ 428,081,667	\$ 413,877,933

	September 30	
	2013	2012
Liabilities and net assets		
Current liabilities:		
Current portion of bonds payable	\$ 1,280,000	\$ 1,215,000
Current portion of notes payable	5,447,651	3,902,944
Accounts payable and accrued liabilities	40,018,124	32,950,531
Accrued wages	18,099,416	17,056,733
Due to third parties	13,394,804	4,526,428
Accrued interest payable and other current liabilities	307,335	330,715
Total current liabilities	78,547,330	59,982,351
Bonds payable, less current portion	38,035,000	39,315,000
Notes payable, less current portion	25,226,326	16,714,138
Accrued pension liability	8,357,282	19,026,898
Other long-term liabilities	32,203,191	39,289,915
Total liabilities	182,369,129	174,328,302
Net assets:		
Unrestricted	127,634,615	125,254,332
Temporarily restricted	21,970,909	21,955,362
Permanently restricted	96,107,014	92,339,937
Total net assets	245,712,538	239,549,631
Total liabilities and net assets	\$ 428,081,667	\$ 413,877,933

CCMC Corporation and Subsidiaries

Consolidated Statements of Operations and Changes in Net Assets

	Year Ended September 30	
	2013	2012
Revenues:		
Net patient service revenue	\$ 292,447,537	\$ 277,604,755
Provision for bad debts	(5,933,509)	(5,875,039)
Net patient service revenue, less provision for bad debts	286,514,028	271,729,716
Other revenues	21,891,523	22,929,236
Contributions and donations, net	6,356,113	3,100,947
Investment income, net	10,255,795	21,492,059
Net assets released from restrictions for operations	16,410,503	14,391,329
	341,427,962	333,643,287
Expenses:		
Salaries and wages	174,652,632	159,697,064
Benefits	45,276,368	38,701,831
Supplies and miscellaneous	124,460,512	118,778,525
Interest	1,314,300	940,592
Depreciation and amortization	12,798,412	11,252,462
	358,502,224	329,370,474
(Deficiency) excess of revenues over expenses	(17,074,262)	4,272,813

Continued on next page.

CCMC Corporation and Subsidiaries

Consolidated Statements of Operations and Changes in Net Assets (continued)

	Year Ended September 30	
	2013	2012
Unrestricted net assets:		
(Deficiency) excess of revenues over expenses	\$ (17,074,262)	\$ 4,272,813
Unrealized gain on investments	5,638,186	12,543,193
Change in funded status of pension and post-retirement plans	13,260,268	(1,377,255)
Net assets released from restrictions for capital	556,091	3,078,733
Increase in unrestricted net assets	<u>2,380,283</u>	<u>18,517,484</u>
Temporarily restricted net assets:		
Unrealized gains on investments	307,813	781,879
Income from investments	496,826	179,321
Net assets released from restrictions for operations	(16,410,503)	(14,391,329)
Net assets released from restrictions for capital	(556,091)	(3,078,733)
Bequests, gifts and grants	16,177,502	17,193,225
Increase in temporarily restricted net assets	<u>15,547</u>	<u>684,363</u>
Permanently restricted net assets:		
Bequests, gifts and grants	271,830	306,275
Change in funds held in trust by others	3,495,247	7,884,564
Increase in permanently restricted net assets	<u>3,767,077</u>	<u>8,190,839</u>
Increase in net assets	<u>6,162,907</u>	<u>27,392,686</u>
Net assets at beginning of year	<u>239,549,631</u>	<u>212,156,945</u>
Net assets at end of year	<u><u>\$ 245,712,538</u></u>	<u><u>\$ 239,549,631</u></u>

See accompanying notes.

CCMC Corporation and Subsidiaries

Consolidated Statements of Cash Flows

	Year Ended September 30	
	2013	2012
Operating activities		
Increase in net assets	\$ 6,162,907	\$ 27,392,686
Adjustments to reconcile increase in net assets to net cash used in operating activities:		
Noncash items:		
Provision for bad debts	5,933,509	5,875,039
Depreciation and amortization	12,798,412	11,252,462
Change in funds held in trust by others and assets released from restrictions by trustees	(3,495,247)	(7,884,564)
Unrealized gain on investments	(5,945,999)	(13,325,072)
Change in funded status of pension and post-retirement plans	(13,260,268)	1,377,255
Other changes in net assets:		
Restricted contributions and investment income	(16,946,158)	(17,678,821)
Changes in operating assets and liabilities:		
Accounts receivable	(6,130,641)	(12,762,517)
Inventories	(401,562)	(91,893)
Due from third parties	4,899,895	(4,899,895)
Other current assets	(2,836,780)	(6,237,568)
Investment in CHS Insurance Limited	109,961	(16,352,899)
Other long term assets	(226,583)	(17,094,214)
Accounts payable and accrued liabilities	7,067,593	5,970,569
Accrued wages and interest payable	1,019,303	4,264,383
Due to third parties	8,868,376	2,060,485
Accrued pension liability	2,590,652	(1,127,056)
Other long-term liabilities	(7,086,724)	18,198,480
Net cash used in operating activities	(6,879,354)	(21,063,140)
Investing activities		
Purchases of property, plant and equipment, net	(29,048,409)	(22,492,748)
Distribution from CHS Insurance Limited	12,649,593	25,696,500
Decrease (increase) in investments, net	5,153,310	(9,026,791)
Increase in funds held by trustee under revenue bond	(6,599,741)	(8,697,900)
Net cash used in investing activities	(17,845,247)	(14,520,939)
Financing activities		
Restricted contributions and investment income	16,946,158	17,678,821
Principal payment on bonds and notes payable	(4,658,105)	(4,556,864)
Proceeds from new debt and notes payable issued	13,500,000	20,000,000
Net cash provided by financing activities	25,788,053	33,121,957
Increase (decrease) in cash and cash equivalents	1,063,452	(2,462,122)
Cash and cash equivalents at beginning of year	2,579,733	5,041,855
Cash and cash equivalents at end of year	\$ 3,643,185	\$ 2,579,733

See accompanying notes.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements

September 30, 2013

1. Organization and Accounting Policies

CCMC Corporation (the Corporation) was incorporated on June 1, 1985 as a not-for-profit organization under the Non-Stock Corporation Act of the State of Connecticut. The Corporation is organized for the purpose of benefiting, carrying out the purposes of, and upholding, promoting and furthering the welfare, programs and activities of its subsidiary Connecticut Children's Medical Center (the Medical Center). The Medical Center is the sole member of Connecticut Children's Specialty Group, Inc. (CCSG) and The Children's Fund of Connecticut, Inc. (the Children's Fund). The Corporation is also the sole member of Connecticut Children's Medical Center Foundation, Inc. (the Foundation) and CCMC Affiliates, Inc. CCMC Ventures, Inc. (presently inactive) will conduct the related for-profit activities of the Corporation, its sole shareholder.

Regulatory Matters

The Medical Center is required to file annual operating information with the State of Connecticut Office of Health Care Access (OHCA).

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, such as estimated uncollectibles for accounts receivable for services to patients, and liabilities, such as professional insurance liabilities and pension and postretirement benefits liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. There is at least a reasonable possibility that certain estimates will change by material amounts in the near term. Actual results could differ from those estimates.

Principles of Consolidation

The consolidated financial statements include the accounts of the Corporation and its subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

1. Organization and Accounting Policies (continued)

Cash and Cash Equivalents

Cash and cash equivalents include cash, money market funds and certificates of deposit. Restricted cash has been restricted by the donor to a specific time frame or purpose.

Investments

Investments consist of fixed income securities, equity securities (including readily tradeable stocks, exchange traded funds and mutual funds), interests in common collective/commingled trusts and funds of funds. All investments, including funds held by trustee under revenue bond agreements, are measured at fair value at the balance sheet dates (see Note 15). Investment income includes realized gains and losses on investments, interest and dividends and is included in the (deficiency) excess of revenues over expenses unless the income or loss is restricted by donor or law. The cost of securities sold is based on the specific identification method. Unrealized gains and losses on investments are excluded from (deficiency) excess of revenues over expenses unless the loss is considered to be other-than-temporary. Other-than-temporary losses are included in investment income which is a component of excess of revenues over expenses. Based on current market conditions, as well as the Corporation's ability and intent to hold impaired assets to recovery, no other than temporary losses were recorded.

Inventories

Inventories are stated at the lower of cost (first-in, first-out) or market.

Funds Held in Trust by Others

The Medical Center has an irrevocable right to receive income earned on certain trust assets established for its benefit. Distributions received by the Medical Center are unrestricted and are included in investment income. The Medical Center's interest in the fair value of the trust assets is included in assets whose use is limited. Changes in the market value of the trust assets are reported as increases or decreases to permanently restricted net assets.

Bond Issuance Costs

Bond issuance costs incurred to refinance outstanding debt are being amortized using the straight-line method. The difference between the straight-line method and the effective-interest method is immaterial.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

1. Organization and Accounting Policies (continued)

Property, Plant and Equipment

Property, plant and equipment are recorded on the basis of cost. The Corporation provides for depreciation of property, plant and equipment using the straight-line method in amounts sufficient to depreciate the cost of the assets over their estimated useful lives.

Pension Plan

The Medical Center has a noncontributory pension plan in effect covering all eligible employees. The Medical Center's funding policy is to contribute amounts to the plan sufficient to meet the minimum funding requirements set forth in the Employee Retirement Income Security Act of 1974.

Contributions and Donor Restricted Gifts

For financial statement purposes, the Corporation distinguishes between contributions of unrestricted assets, temporarily restricted assets and permanently restricted assets.

Contributions for which donors have not stipulated restrictions are reported as unrestricted support. Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of operations and changes in net assets as net assets released from restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

Interest Rate Swap Agreements

The Medical Center utilizes interest rate swap agreements to reduce risks associated with changes in interest rates. The Medical Center is exposed to credit loss in the event of non-performance by the counterparties to its interest rate swap agreements. The Medical Center is also exposed to the risk that the swap receipts may not offset its variable rate debt exposure.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

1. Organization and Accounting Policies (continued)

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Corporation has been limited by donors to a specific time frame or purpose. Temporarily restricted net assets consist primarily of contributions restricted for certain health care and children's services, program support, medical education and research. Permanently restricted net assets, which are primarily assets held in trusts by others and endowment gifts, have been restricted by donors and are to be maintained in perpetuity.

Medical Malpractice Insurance

Coverage for medical malpractice insurance is provided on a claims-made basis. Through September 30, 2012, the primary level of coverage was \$10,000,000 per claim and \$39,000,000 in the aggregate. The excess indemnity coverage was layered with four different insurance companies at \$15,000,000 per claim and \$60,000,000 in the aggregate. There were no deductibles. A portion of the primary coverage was reinsured by the carrier with CHS Insurance Limited (CHS), a captive insurance company. Through September 30, 2012, the Medical Center held a 26% ownership interest in CHS. The investment in CHS was reported using the equity method of accounting and is included in other assets in the consolidated balance sheets.

Effective October 1, 2012, CHS repurchased its shares held by the Medical Center for approximately \$12,900,000, eliminating the Medical Center's interest in CHS. The Medical Center recorded a loss of \$109,961 related to this sale which is included within investment income, net in the accompanying consolidated statements of operations and changes in net assets. In connection with the sale of its shares, the Medical Center reevaluated its malpractice coverage and enacted a new program under which the primary level of coverage is \$4,000,000 per claim and \$12,000,000 in the aggregate. There is an additional \$6,000,000 of professional liability purchased through an external insurance company. In addition, there are four layers of excess indemnity coverage with four different insurance companies at \$10,000,000 per claim on the first three layers and \$15,000,000 on the fourth layer, totaling \$45,000,000 in the aggregate. There are no deductibles. As a result, the Medical Center received a distribution of approximately \$5,400,000 representing a retro-premium adjustment which was recorded as an offset to malpractice expense included in supplies and other expenses in the accompanying consolidated statements of operations and changes in net assets. Additionally, the Medical Center purchased a loss capping policy to limit the exposure on existing claims as of September 30, 2012. Under this policy, any existing claim that settles for greater than the amount reserved for this claim is covered and paid by the insurance company, limiting the Medical Center's liability

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

1. Organization and Accounting Policies (continued)

for increases in claims up to \$10,000,000 per claim and \$20,000,000 in the aggregate. Should claims settle for greater than the amount already reserved and the \$20,000,000 loss capping policy, the Medical Center is fully liable for the excess.

Insurance Recovery Receivable and Insurance Claims Liability

The Corporation presents anticipated insurance recoveries separately from estimated insurance liabilities for medical malpractice claims and similar contingent liabilities on the consolidated balance sheets. The current portion of the insurance recovery receivable and related insurance claims liability totaled \$6,909,675 and \$5,040,532 at September 30, 2013 and 2012, respectively, and is included within other current assets and accounts payable and accrued liabilities in the accompanying consolidated balance sheets. The non-current portion of the insurance recovery receivable and related insurance claims liability totaled \$14,945,240 and \$16,683,710 at September 30, 2013 and 2012, respectively, and is included within other assets and other long term liabilities in the accompanying consolidated balance sheets.

(Deficiency) Excess of Revenues over Expenses

The statement of operations and changes in net assets includes (deficiency) excess of revenues over expenses as the performance indicator. Changes in unrestricted net assets, which are excluded from (deficiency) excess of revenues over expenses include unrealized gains and losses on investments, net assets released from restrictions for capital and changes in the funded status of the pension and postretirement plans.

Advertising

The Corporation's policy is to expense advertising costs as incurred. Total advertising expense was \$1,046,140 and \$1,058,681 for the years ended September 30, 2013 and 2012, respectively.

Income Taxes

The Corporation and its subsidiaries, with the exception of CCMC Ventures, Inc., are not-for-profit organizations as described in Section 501(c)(3) of the Internal Revenue Code (the Code) and are exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. CCMC Ventures, Inc. has no federal tax liability because it has been inactive since its incorporation.

The Medical Center has net operating loss carryforwards from unrelated business activities of approximately \$586,000 which begin expiring on September 30, 2029. These net operating loss carryforwards result in a potential deferred tax asset of approximately \$234,400 which is offset by a valuation allowance of the same amount.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

1. Organization and Accounting Policies (continued)

Subsequent Events

The Corporation evaluates the impact of subsequent events, which are events that occur after the balance sheet date but before the consolidated financial statements are issued, for potential recognition in the consolidated financial statements as of the balance sheet date. For the year ended September 30, 2013, the Corporation evaluated subsequent events through January 28, 2014, which is the date the consolidated financial statements were issued. No events occurred that require disclosure in or adjustment to the consolidated financial statements.

Recently Issued Accounting Standard

In May 2011, the Financial Accounting Standards Board (the FASB) issued ASU No. 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*. ASU 2011-04 amended ASC 820, *Fair Value Measurement*, to converge the fair value measurement guidance in US GAAP and International Financial Reporting Standards. Some of the amendments clarify the application of existing fair value measurement requirements, while other amendments change a particular principle in ASC 820. In addition, ASU 2011-04 requires additional fair value disclosures. The amendments are to be applied prospectively and are effective for annual periods beginning after December 15, 2011. The Corporation adopted ASU 2011-04 in fiscal 2013 and has applied the provisions to the accompanying consolidated financial statements. The Corporation's adoption of ASU 2011-04 did not have a significant effect on the consolidated financial statements and relates only to disclosures in the notes to the consolidated financial statements.

2. Net Revenue from Services to Patients and Charity Care

The Medical Center provides health care services primarily to residents of the region. Revenues from the Medicaid program accounted for approximately 37% and 40% of the Medical Center's net patient service revenue for the years ended September 30, 2013 and 2012, respectively. Laws and regulations governing the Medicaid program are complex and subject to interpretation. The Medical Center believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties and exclusion from the Medicaid program. Changes in the Medicaid program and the reduction of funding levels could have an adverse affect on the Medical Center.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

2. Net Revenue from Services to Patients and Charity Care (continued)

On January 1, 2012, the State of Connecticut shifted its Medicaid Managed Care population to true Medicaid through an Administrative Services Organization model (ASO). The ASO is responsible for enrolling participants, reviewing claims and approving payments under the Medicaid program. The Medical Center, as a result of this change, lost beneficial rate agreements that were in place with the Managed Care organizations.

The following table summarizes net revenues from services to patients:

	Year Ended September 30	
	2013	2012
Total gross revenues from patients	\$ 676,878,020	\$ 600,972,991
Less total contractual allowances	377,012,973	317,878,153
Less charity care	1,613,807	753,946
Less administrative and other allowances	5,803,703	4,736,137
Total allowances	384,430,483	323,368,236
Net patient service revenue	292,447,537	277,604,755
Less provision for bad debts	5,933,509	5,875,039
Net patient service revenue, less provision for bad debts	\$ 286,514,028	\$ 271,729,716

Patient accounts receivable and revenues are recorded when patient services are performed. Amounts received from certain payors are different from established billing rates of the Medical Center, and the difference is accounted for as allowances. The Medical Center records its provision for bad debt based upon a review of all of its outstanding receivables. Write-offs of receivable balances are related to its population of underinsured patients. An underinsured patient is one who has commercial insurance which leaves a significant portion of the Medical Center's reimbursement to be paid by the patient, either through large deductibles or co-pay requirements. Self-pay patients are rare in the pediatric environment, as Medicaid is readily available to children. Self-pay net revenue approximated \$4.4 million for the years ended September 30, 2013 and 2012.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

2. Net Revenue from Services to Patients and Charity Care (continued)

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors and others for services rendered. Revenue under third-party payor agreements is subject to audit and retroactive adjustments. Provisions for estimated third-party payor settlements and adjustments are estimated in the period the related services are rendered and adjusted in future periods as final settlements are determined. Net patient service revenue for the year ended September 30, 2013 was decreased by approximately \$5,900,000 for net adjustments and settlements relating to prior years.

The Medical Center has agreements with various Health Maintenance Organizations (HMOs) to provide medical services to subscribing participants. Under these agreements, the Medical Center receives per diem and fee-for-service payments for certain covered services based upon discounted fee schedules.

The Medical Center accepts all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to the established policies of the Medical Center. Essentially, those policies define charity services as those services for which no payment is anticipated. In assessing a patient's inability to pay, the Medical Center utilizes the generally recognized poverty income levels for the state of Connecticut, but also includes certain cases where incurred charges are significant when compared to incomes.

The cost of charity care incurred was \$626,607 and \$346,815 for the years ended September 30, 2013 and 2012, respectively. The cost of charity care is derived from both estimated and actual data. The estimated cost of charity care includes the direct and indirect cost of providing such services and is estimated utilizing the Corporation's ratio of cost to gross charges, which is then multiplied by the gross uncompensated charges associated with providing care to charity patients.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

3. Contributions Receivable

Contributions receivable, reported within accounts receivable and other assets in the consolidated balance sheets, include the following unconditional promises to give:

	September 30	
	2013	2012
Contributions receivable in one year or less	\$ 3,017,719	\$ 3,288,609
Contributions receivable in one to five years	1,839,360	1,226,623
Less discount and provision for bad debts	(345,598)	(287,979)
Net pledges receivable	<u>\$ 4,511,481</u>	<u>\$ 4,227,253</u>

The discount recognizes the estimated uncollectible portion of the contributions receivable and the discount of contributions receivable to net present value.

4. Concentrations of Credit Risk

The Corporation's financial instruments that are exposed to concentrations of credit risk primarily consist of cash and cash equivalents, short-term investments and patient accounts receivable.

The Corporation's cash and cash equivalents are placed with high credit quality financial institutions. The Corporation's investment policy limits its exposure to concentrations of credit risk. In the normal course of business, the Corporation maintains cash balances in excess of the Federal Deposit Insurance Corporation's (FDIC) insurance limit. Cash balances exceeded FDIC limits by approximately \$4.2 million and \$2.4 million at September 30, 2013 and 2012, respectively.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

4. Concentrations of Credit Risk (continued)

The Medical Center provides health care services and grants credit without collateral to its patients, most of whom are Connecticut residents and are insured under third-party payor agreements. An estimated allowance for doubtful accounts as well as contractual allowances is maintained at levels considered adequate to reduce the account balances to net realizable value. The mix of receivables from patients and third-party payors at September 30 was as follows:

	2013	2012
Medicaid	34%	33%
Medicaid Managed Care	—	1
Commercial/Managed Care – Contracted	52	51
Commercial/Managed – Non-Contracted	6	2
Patients and other	8	13
	100%	100%

5. Investments

The composition of investments as of September 30, carried at fair value, is set forth in the following table:

	2013		2012	
	Cost	Market	Cost	Market
Short-term investments	\$ 4,354,206	\$ 4,354,207	\$ 16,023,324	\$ 16,023,324
Marketable equity securities	292,686	447,661	284,111	384,452
Fixed income securities	100,299	104,734	107,447	116,625
Equity mutual funds	52,865,500	67,105,251	48,853,334	55,706,499
Fixed income mutual funds	26,896,059	27,203,262	25,523,964	27,825,594
Multi-strategy mutual funds	22,167,998	23,411,962	20,950,711	21,673,837
Other	—	—	87,167	104,057
	\$ 106,676,748	\$ 122,627,077	\$ 111,830,058	\$ 121,834,388

Investments consisted of mutual funds and individual securities that comprised approximately 68% equity securities and 32% fixed income investments at September 30, 2013, and 64% equity securities and 36% fixed income investments at September 30, 2012.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

5. Investments (continued)

The following table summarizes the unrealized losses on investments held at September 30, 2013:

	Less Than 12 Months		12 Months or Longer		Total	
	Unrealized		Unrealized		Unrealized	
	Fair Value	Loss	Fair Value	Loss	Fair Value	Loss
Marketable equity securities	\$ –	\$ –	\$ 45,220	\$ 9,498	\$ 45,220	\$ 9,498
Institutional managed equity funds	64,600	5,538	25,112	22	89,712	5,560
Mutual funds and other securities	4,000,945	24,877	106,746	2,144	4,107,691	27,021
Other	3,652,907	27,093	–	–	3,652,907	27,093
Total investments	\$ 7,718,452	\$ 57,508	\$ 177,078	\$ 11,664	\$ 7,895,530	\$ 69,172

The following table summarizes the unrealized losses on investments held at September 30, 2012:

	Less Than 12 Months		12 Months or Longer		Total	
	Unrealized		Unrealized		Unrealized	
	Fair Value	Loss	Fair Value	Loss	Fair Value	Loss
Marketable equity securities	\$ –	\$ –	\$ 65,231	\$ 17,599	\$ 65,231	\$ 17,599
Institutional managed equity funds	666,803	64,193	3,019,499	1,026,043	3,686,302	1,090,236
Mutual funds and other securities	–	–	7,219,227	22,665	7,219,227	22,665
Other	19,185	409	–	–	19,185	409
Total investments	\$ 685,988	\$ 64,602	\$ 10,303,957	\$ 1,066,307	\$ 10,989,945	\$ 1,130,909

Management continually reviews its investment portfolio and evaluates whether declines in the fair value of securities should be considered other-than-temporary. Factored into this evaluation are the general market conditions, the issuer's financial condition and near-term prospects, conditions in the issuer's industry, the recommendation of advisors and the length of time and extent to which the market value has been less than cost along with the Corporation's intent and ability to hold the investments. During the years ended September 30, 2013 and 2012, the Corporation has not recorded any other-than-temporary declines in the fair value of investments, as the Corporation has the ability and intent to hold the securities to recovery.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

5. Investments (continued)

Investment income for the years ended September 30, 2013 and 2012 consists of the following:

	2013	2012
Interest and dividend income	\$ 2,564,919	\$ 2,482,332
Realized gain	5,090,125	1,598,167
Gain on interest in CHS	–	16,352,899
Loss on sale of CHS	(109,961)	–
Net swap activity	318,026	(1,455,047)
Trust income	2,518,697	2,826,208
Temporarily restricted income	–	(179,321)
Investment fees	(126,011)	(133,179)
	<u>\$ 10,255,795</u>	<u>\$ 21,492,059</u>

6. Restricted Net Assets

Endowments

The Corporation's endowment consists of seven individual donor-restricted funds established for a variety of purposes which are held and controlled by the Foundation. As required by GAAP, net assets associated with endowment funds are classified and reported based on donor-imposed restrictions. At September 30, 2013 and 2012, the Corporation had \$19,645,169 and \$18,169,769 in endowments held at the Foundation, respectively.

Interpretation of Relevant Law

The Corporation's Board and senior management have interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

6. Restricted Net Assets (continued)

net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard for expenditure prescribed by UPMIFA. In accordance with UPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund.
- (2) The purposes of the organization and the donor-restricted endowment fund.
- (3) General economic conditions.
- (4) The possible effect of inflation and deflation.
- (5) The expected total return from income and the appreciation of investments.
- (6) Other resources of the organization.
- (7) The investment policies of the organization.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Corporation to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature are reported in unrestricted net assets. Deficiencies at September 30, 2013 and 2012 were immaterial.

Return Objectives and Risk Parameters

The Corporation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity. Under this policy, the endowment assets are invested in a manner that is intended to produce results that equal or exceed relevant benchmarks. The Corporation expects its endowment funds, over time, to provide an average rate of return of at least 5% annually. Actual returns in any given year may vary from this amount.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

6. Restricted Net Assets (continued)

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Corporation targets a diversified asset allocation strategy that places a greater emphasis on equity-based investments to achieve its long-term return objectives within the guidelines of its investment policy and prudent risk constraints.

Endowment Net Asset Composition by Type of Fund

All endowment net assets are donor-restricted endowment funds.

Changes in endowment net assets for the years ended September 30, 2013 and 2012 consisted of the following:

	<u>September 30, 2013</u>		
	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, beginning balance	\$ 1,534,913	\$ 16,634,856	\$ 18,169,769
Contributions	–	271,830	271,830
Investment return	74,390	–	74,390
Net appreciation (realized and unrealized)	1,596,451	–	1,596,451
Appropriation of endowment assets for expenditure	(467,271)	–	(467,271)
Endowment net assets, ending balance	<u>\$ 2,738,483</u>	<u>\$ 16,906,686</u>	<u>\$ 19,645,169</u>

	<u>September 30, 2012</u>		
	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, beginning balance	\$ 1,273,958	\$ 16,328,581	\$ 17,602,539
Contributions	–	306,275	306,275
Investment return	474,812	–	474,812
Net appreciation (realized and unrealized)	157,910	–	157,910
Appropriation of endowment assets for expenditure	(371,767)	–	(371,767)
Endowment net assets, ending balance	<u>\$ 1,534,913</u>	<u>\$ 16,634,856</u>	<u>\$ 18,169,769</u>

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

6. Restricted Net Assets (continued)

Income from endowment funds is considered temporarily restricted until it meets the original donor's time or purpose restriction of the donation. These funds are commingled with other temporarily restricted contributions for the same purposes (see tables below for discussion of the purpose of restrictions) and invested until such time that the funds are utilized. The Foundation's spending policy, which applies to the Corporation, is that any expenditure associated with the endowment is appropriated based on the donor's intention.

Temporarily Restricted

Temporarily restricted net assets are available for the following purposes as of September 30:

	2013	2012
Equipment purchases	2%	2%
Education	7	7
Other health care services	91	91
	100%	100%

Permanently Restricted

Permanently restricted net assets at September 30 are restricted to:

	2013	2012
Health care and children's services	82%	82%
Other health care services	13	13
Education	5	5
	100%	100%

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan

Effective January 1, 1993, the State of Connecticut mandated that individuals hired by the Medical Center were no longer eligible to participate in the State of Connecticut pension plan (State Plan). Employees who were participants in the State Plan as of December 31, 1992, can remain participants in the State Plan so long as they continue to remain employed by the Medical Center.

Effective January 1, 1994, the Medical Center adopted a defined benefit pension plan covering substantially all of its employees. Benefits for employees who are participants in the State Plan are reduced to reflect vested benefits provided under the State Plan.

Effective January 1, 1999, the Medical Center converted its pension plan to a Cash Balance Retirement Plan (the Plan). Plan benefits are based on years of service and the employee's compensation. Contributions to the Plan are intended to provide for benefits attributed to services rendered to date and benefits expected to be earned in the future. Future benefits are earned and credited by participants based on a percentage of compensation (ranging from 2.5% to 12.5%) associated with years of service. Plan participants earn a return based on an interest rate established annually at the beginning of the pay year. Plan participants vest in their benefits after three years of service.

On February 26, 2009, the Board of Directors of the Medical Center adopted a resolution to freeze the Plan effective May 1, 2009.

Included in unrestricted net assets at September 30, 2013 and 2012 are unrecognized actuarial losses of \$16,096,254 and \$26,595,053, respectively. The actuarial loss included in unrestricted net assets and expected to be recognized in net periodic pension cost during the year ending September 30, 2014 is \$1,254,183.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan (continued)

The following table presents a reconciliation of the beginning and ending balances of the Plans' projected benefit obligation and the fair value of plan assets, as well as the funded status of the plan and accrued pension liability included in the consolidated balance sheets:

	Year Ended September 30	
	2013	2012
Change in benefit obligation		
Benefit obligation at beginning of year	\$ 84,989,182	\$ 75,131,688
Interest cost	2,886,841	3,260,049
Actuarial (gains) loss, including the effects of any assumption changes	(6,303,517)	7,941,856
Benefits paid	(1,597,819)	(1,344,411)
Benefit obligation at end of year	<u>\$ 79,974,687</u>	<u>\$ 84,989,182</u>
Change in plan assets		
Fair value of plan assets at beginning of year	\$ 65,962,284	\$ 56,354,989
Contributions	1,425,000	1,480,000
Actual return on plan assets	5,827,940	9,471,706
Benefits paid	(1,597,819)	(1,344,411)
Fair value of plan assets at end of year	<u>\$ 71,617,405</u>	<u>\$ 65,962,284</u>
Funded status of the plan	<u>\$ (8,357,282)</u>	<u>\$ (19,026,898)</u>

The weighted-average assumptions used to develop the projected benefit obligation as of September 30 are as follows:

	2013	2012
Discount rate	4.45%	3.60%
Rate of compensation	N/A	N/A
Cash balance interest credit	5.50	5.50
Return on plan assets	6.75	6.75

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan (continued)

Net periodic pension costs for the years ended September 30 consist of the following:

	<u>2013</u>	<u>2012</u>
Interest cost	\$ 2,886,841	\$ 3,260,049
Expected return on plan assets	(3,940,309)	(3,816,105)
Net amortization:		
Net actuarial loss	2,307,651	1,655,222
Net periodic cost	<u>\$ 1,254,183</u>	<u>\$ 1,099,166</u>

The weighted-average assumptions used to determine net periodic benefit costs are as follows for September 30, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Discount rate	3.60%	4.60%
Cash balance interest credit	5.50	5.50
Expected long-term rate of return on plan assets	6.75	6.75
Rate of compensation	N/A	N/A

The expected long-term rate of return on plan assets was developed through analysis of historical market returns, current market conditions and the fund's past experience. Estimates of future market returns by asset category are lower than actual long-term historical returns in order to reflect current market conditions.

The accumulated benefit obligation at September 30, 2013 and 2012 was \$79,974,687 and \$84,989,182, respectively.

Plan Assets

The Plan assets are managed by outside investment managers. The investment strategy with respect to pension assets is to maximize return while protecting principal. The investment manager has the flexibility to adjust the asset allocation and move funds to the asset class that offers the most opportunity. The investment objective for plan assets over a full market cycle time period is to generate a return in excess of the passive portfolio benchmark for each asset class.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan (continued)

The asset allocations for the Plan at September 30, by asset category, are as follows:

Asset Category	Percentage of Plan Assets at Year-End	
	2013	2012
Domestic Equities	44%	34%
International Equities	19	16
Debt securities	36	48
Other	1	2
Total	100%	100%

The fair values of the Plan assets at September 30, 2013 and 2012, by asset category, are as follows:

	September 30, 2013			
	Level 1	Level 2	Level 3	Total
Assets				
Money market mutual funds ^(a)	\$ 20,773	\$ —	\$ —	\$ 20,773
Fixed income securities:				
U.S. government bonds ^(b)	1,909,958	—	—	1,909,958
Municipal bonds ^(c)	562,761	—	—	562,761
Corporate bonds ^(d)	4,710,792	—	—	4,710,792
Foreign bonds ^(e)	615,864	—	—	615,864
Fixed income mutual funds ^(f)	3,515,214	11,094,171	—	14,609,385
Equity mutual funds ^(g)	31,996,839	—	—	31,996,839
Multi-asset balanced mutual funds ^(h)	—	17,191,033	—	17,191,033
Total	\$ 43,332,201	\$ 28,285,204	\$ —	\$ 71,617,405

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan (continued)

	September 30, 2012			
	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents	\$ 116,120	\$ —	\$ —	\$ 116,120
Money market mutual funds ^(a)	414,910	—	—	414,910
Fixed income securities:				
U.S. government bonds ^(b)	1,896,913	—	—	1,896,913
Municipal bonds ^(c)	629,216	—	—	629,216
Corporate bonds ^(d)	5,193,637	—	—	5,193,637
Foreign bonds ^(e)	501,138	—	—	501,138
Fixed income mutual funds ^(f)	45,444	16,417,177	—	16,462,621
Equity mutual funds ^(g)	30,620,071	—	—	30,620,071
Multi-asset balanced mutual funds ^(h)	5,164,985	4,962,673	—	10,127,658
Total	\$ 44,582,434	\$ 21,379,850	\$ —	\$ 65,962,284

^(a) Includes investments in mutual funds that invest primarily in short-term debt securities including U.S. Treasury bills, commercial paper and certificates of deposits.

^(b) Includes investments in publicly traded U.S. government and U.S. Agency bonds.

^(c) Includes investments in publicly traded municipal bonds offered by U.S. states and cities.

^(d) Includes investments in publicly offered and traded domestic corporate bonds, including both unsecured and asset-backed securities.

^(e) Includes investments in publicly offered and traded unsecured foreign corporate bonds.

^(f) Investment in a fixed income mutual fund that maintains a diverse portfolio of short-term high quality bonds, actively managed across the mortgage-backed security, U.S. Treasury, corporate and international fixed income sectors.

^(g) Includes investments in domestic and international equity mutual funds and exchange traded funds.

^(h) Investments in mutual funds that allocate assets among both fixed and equity investments, as well as other forms of investments with the intent of providing returns while diversifying assets and spreading risk over multiple asset classes.

The Medical Center expects to contribute \$100,000 to its pension plan during fiscal 2014.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

7. Pension Plan (continued)

The Medical Center expects to pay the following benefit payments which reflect expected future service as appropriate:

	<u>Pension Benefits</u>
Fiscal year:	
2014	\$ 24,995,000
2015	2,308,000
2016	3,361,000
2017	3,947,000
2018	4,466,000
Years 2019 – 2023	22,527,000

8. Post-retirement Benefit Plan

The Medical Center sponsors the Connecticut Children's Medical Center Postretirement Welfare Plan (the PRW Plan), an unfunded plan which provides post-retirement medical benefits to retired employees who meet the specific criteria identified in the PRW Plan document. Historically, the Medical Center shared the coverage obligation for transferred employees with Hartford Hospital. At the end of 2012, this arrangement was reevaluated, and both parties agreed to end the co-obligation for transferred employees. As a results, each organization would take responsibility for those employees it hired as a transfer from the other party. This resulted in the Medical Center recording an additional liability of \$772,000 for all transferred employees as of September 30, 2012 which Hartford Hospital reimbursed them for as part of the agreement. The Medical Center's contribution toward cost of medical coverage varies by years of pension credited service at retirement, ranging from 25% for employees with ten years of credited service to 100% for those employees with 25 plus years of credited service. The Medical Center's maximum fixed dollar commitment is \$2,280 per year per retiree.

Included in unrestricted net assets at September 30, 2013 and 2012 are \$2,999,341 and \$237,872, respectively, of net unrecognized actuarial gains that have not yet been recognized in net periodic benefit cost. There is no actuarial gain included in unrestricted net assets that is expected to be recognized in net periodic benefit cost during the year ending September 30, 2014.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

8. Post-retirement Benefit Plan (continued)

The following table presents a reconciliation of the beginning and ending balances of the PRW Plan's projected benefit obligation and the fair value of plan assets, as well as the funded status of the plan and accrued post-retirement obligation included in the consolidated balance sheets:

	Year Ended September 30	
	2013	2012
Change in benefit obligation		
Benefit obligation at beginning of year	\$ 7,816,241	\$ 5,752,625
Service cost	394,911	316,704
Interest cost	312,324	295,826
Actuarial (gains) losses, including the effects of any assumption changes	(2,761,469)	703,041
Benefits paid	(103,900)	748,045
Benefit obligation at end of year	<u>\$ 5,658,107</u>	<u>\$ 7,816,241</u>
Change in plan assets		
Fair value of plan assets at beginning of year	\$ —	\$ —
Contributions	103,900	748,045
Benefits paid	(103,900)	(748,045)
Fair value of plan assets at end of year	<u>\$ —</u>	<u>\$ —</u>
Accrued post-retirement obligation included in other long-term liabilities	<u>\$ (5,658,107)</u>	<u>\$ (7,816,241)</u>

Benefits paid for the year ended September 30, 2012 is net of the additional liability of approximately \$772,000 recorded based on the change in obligation for employees transferring from Hartford Hospital discussed above.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

8. Post-retirement Benefit Plan (continued)

The weighted-average assumptions used to develop the post-retirement benefit obligation as of September 30 are as follows:

	2013	2012
Discount rate	4.80%	3.85%
Healthcare cost trend rate:		
Current year	8.50	8.00
Ultimate	5.00	5.00
Number of years to reach ultimate	7	6

Net periodic benefit costs for the years ended September 30 consist of the following:

	2013	2012
Service cost	\$ 394,911	\$ 316,704
Interest cost	312,324	295,826
Net amortization:		
Net actuarial loss	—	(43,181)
Net periodic benefit costs	<u>\$ 707,235</u>	<u>\$ 569,349</u>

The weighted-average assumptions used to determine net periodic benefit costs are as follows for September 30:

	2013	2012
Discount rate	3.85%	4.90%
Health care cost trend rate:		
Initial rate	8.00	8.50
Ultimate rate	5.00	5.00
Years to ultimate	6	7

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

8. Post-retirement Benefit Plan (continued)

A one-percentage point change in assumed health care cost trend rates would have the following effect on the post-retirement benefit plan:

	One-percentage Point	
	Increase	Decrease
Effect on postretirement benefit obligation	\$ 130,999	\$ (115,297)
Effect on total of service and interest cost	28,165	(24,558)

The Medical Center expects to contribute \$170,000 to its post-retirement benefit plan in fiscal 2014.

The Medical Center expects to pay the following post-retirement benefit payments, which reflect expected future service as appropriate:

	Post-retirement Benefits
Fiscal year:	
2014	\$ 170,000
2015	191,000
2016	213,000
2017	246,000
2018	277,000
Years 2019 – 2023	1,901,000

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

9. Bonds Payable

A summary of long-term debt is as follows:

	September 30	
	2013	2012
Hospital revenue bonds financed with the State Connecticut Health and Educational Facilities Authority (CHEFA)		
Series D (4.19% effective interest rate)	\$ 39,315,000	\$ 40,530,000
	39,315,000	40,530,000
Less current portion	1,280,000	1,215,000
	\$ 38,035,000	\$ 39,315,000

In June 2011, the Medical Center and the Foundation (the Obligated Group) refinanced their existing State of Connecticut Health and Educational Facilities Authority (CHEFA) hospital revenue bonds with variable rate revenue bonds (Series D bonds) with a principal amount of \$41,580,000. The Series D Bonds were issued at par and directly placed with one investor. The investor has committed to holding the bonds for a ten year period, at the end of which, the investor may put the bonds back to the Medical Center or extend their holding period at their discretion. The Series D bonds mature in varying amounts through 2032, with interest rates based on 65% of LIBOR plus a spread of 1.52%, ranging from 1.66% to 1.71% in the current year.

The agreements and related documents provide, among other things, that the Series D Bonds and any additional bonds will be payable from payments to be made by the Obligated Group and that it will be obligated to make such payments so long as the Series D Bonds and any additional bonds are outstanding. The Series D Bonds are collateralized by an interest in revenues of the Medical Center and a mortgage on the facilities, ground lease, easements and other certain leases that comprise the overall hospital premises owned by the Medical Center.

Pursuant to the mortgage agreement and related documents, the Obligated Group is required to meet certain covenants, including a days cash on hand, debt to capitalization and a debt service coverage ratio requirement. At September 30, 2013 and 2012, the Obligated Group was in compliance with the covenants.

The carrying value of the notes payable approximates fair value. The Corporation classifies notes payable in Level 2 of the valuation hierarchy.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

9. Bonds Payable (continued)

The Medical Center is required to make monthly interest and semi-annual principal repayments for the Series D Bonds. The next principal payment for the Series D bonds is due on January 1, 2014. Interest paid for 2013 and 2012 was \$669,182 and \$694,150, respectively.

Principal payments for the next five years under the CHEFA obligations are as follows:

Years ended September 30:	
2014	\$ 1,280,000
2015	1,350,000
2016	1,415,000
2017	1,500,000
2018	1,580,000
Aggregate thereafter	<u>32,190,000</u>
	<u>\$ 39,315,000</u>

In November 2005, the Medical Center entered into an interest rate swap agreement (the 2005 swap) effectively converting \$23,700,000 of its then existing variable-rate debt (Series C) to a fixed-rate basis of 3.704% through June 2018. The fair value of the swap (a liability of \$1,359,365 and \$1,968,851 at September 30, 2013 and 2012, respectively) is reported in other long-term liabilities. The change in value of \$609,486 and \$302,775 is reported as a component of income from investments for the years ended September 30, 2013 and 2012, respectively. The swap, while serving as an economic hedge, does not qualify for hedge accounting.

Upon the refunding of the Series C debt in June 2011, the Medical Center applied the 2005 swap against the newly issued Series D debt and entered into a new swap agreement (the 2011 swap), which along with the 2005 swap, effectively converts all of its outstanding Series D debt to a fixed-rate basis. The interest rate on the new swap is 4.6138%. The fair value of the 2011 swap (a liability of \$1,193,629 and \$2,107,558 as of September 30, 2013 and 2012, respectively) is reported in other long term liabilities. The change in value of \$913,929 and \$466,492 for fiscal 2012 is reported as a component of income from investments for the years ended September 30, 2013 and 2012, respectively. The swap, while serving as an economic hedge, does not qualify for hedge accounting.

The 2011 swap has an embedded option that gives the Medical Center the right to terminate the swap beginning July 1, 2016, and on the first business day of each month thereafter. If the option is exercised by the Medical Center, the transaction will terminate and neither party will owe a termination payment amount. There is no exercise premium.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

9. Bonds Payable (continued)

The following table summarizes the Medical Center's interest rate swap agreements:

Swap Type	Expiration Date	Medical Center Receives	Medical Center Pays	Notional Amount at September 30	
				2013	2012
Series C – Fixed to Floating (2005 Swap)	July 1, 2018	70% of LIBOR	3.70%	\$ 15,675,000	\$ 18,550,000
Series D – Fixed to Floating (2011 Swap)	July 1, 2032	65% LIBOR + 1.52%	4.61%	22,665,000	20,827,000
				<u>\$ 38,340,000</u>	<u>\$ 39,377,000</u>

The total notional amount differs from the amount outstanding on the debt as a result of the different amounts that the Medical Center receives. The notional amount of the 2011 swap is modified to adjust for the differing percentage of LIBOR received under the 2005 swap.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

10. Notes Payable

Notes payable at September 30, 2013 and 2012 consists of the following:

	2013	2012
Notes payable to an independent financing company payable in semi-annual installments of \$199,606 through October 2015, interest free.	\$ 798,422	\$ —
Notes payable to a financing company payable in monthly installments of \$27,889 through March 2014, interest free.	167,334	—
Notes payable to a health care equipment manufacturing company in monthly installments of \$18,392 through December 2015, at 4.15% interest. Secured by certain equipment.	471,517	668,809
Notes payable to a bank in bi-annual installments of \$947,956 through October 2012 at 4.09% interest. Secured by certain equipment.	—	929,067
Notes payable to a bank in monthly installments of \$147,233 through October 2018 at 2.85% interest. Secured by certain equipment.	8,351,736	9,857,166
Notes payable to a bank in monthly installments of \$128,417 through October 2018 at 1.455% interest. Secured by certain equipment.	9,901,610	—
Notes payable to a bank in monthly installments of \$55,978 through June 2018 at 1.302% interest. Secured by certain equipment.	3,092,473	—
Notes payable to a bank in monthly installments of \$114,385 through September 2019 at 2.52% interest. Secured by certain equipment.	7,635,795	8,800,000
Note payable to landlord for leasehold improvements payable in monthly installments of \$1,431 through August 2019 at 6%. Unsecured.	85,336	97,003
Note payable to a hospital association payable in monthly installments of \$6,529, interest free	169,754	248,102
Other notes	—	16,935
	30,673,977	20,617,082
Less current portion	5,447,651	3,902,944
	\$ 25,226,326	\$ 16,714,138

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

10. Notes Payable (continued)

The carrying value of the notes payable approximates fair value. The Corporation classifies notes payable in Level 2 of the valuation hierarchy.

Interest paid on the notes was \$596,530 and \$390,009 for the years ended September 30, 2013 and 2012, respectively.

Principal payments on the notes for the next five years are as follows:

2014	\$ 5,447,651
2015	5,593,470
2016	5,273,160
2017	5,118,919
2018	5,063,427
Aggregate thereafter	4,177,350
	<u>\$ 30,673,977</u>

11. Contingencies

There have been malpractice claims that fall within the Medical Center's malpractice insurance which have been asserted against the Medical Center. In addition, there are known incidents that have occurred through September 30, 2013 that may result in the assertion of claims. Refer to Note 1.

The Medical Center is a party to various lawsuits incidental to its business. Management believes that the lawsuits will not have a material adverse effect on the Medical Center's consolidated financial position.

The Medical Center and CCSG, in consultation with their actuary, record as a liability the estimate for claims-made malpractice liabilities and the estimate for incurred but not reported claims. The estimate for incurred but not reported claims, discounted at 4.00% and 2.49%, totaled approximately \$6,101,000 and \$6,031,000 at September 30, 2013 and 2012, respectively. The Medical Center has recorded related insurance recoveries receivable of approximately \$21,855,000 and \$21,724,000 at September 30, 2013 and 2012, respectively, in consideration of the expected insurance recoveries for the total claims-made insurance.

The Medical Center, in consultation with its actuary, records as a liability an estimate of workers' compensation claims. Such liability, undiscounted at September 30, 2013 and discounted at 2.16% at September 30, 2012, totaled approximately \$2,065,000 and \$2,239,000 at September 30, 2013 and 2012, respectively.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

12. Commitments

Ground Lease

The Medical Center has a ground lease with Hartford Hospital to lease the site on which the Medical Center stands. The lease term is 99 years beginning November 1, 1993, with an optional extension for an additional 99-year term.

The Ground Lease was recorded as a prepaid asset in the original amount of \$2,900,000 and is amortized over the term of the lease. The net asset is recorded as \$2,387,390 and \$2,416,682 as of September 30, 2013 and 2012, respectively, and is included in other assets in the accompanying consolidated balance sheets. The lease includes certain covenants which restrict, among other things, the Medical Center's ability to be a party to mergers.

Parking Agreement

The Medical Center has a Parking Agreement with the Hartford Hospital Real Estate Corporation (HHREC) for the use of 450 parking spaces on the Hartford Hospital campus. The agreement continues in full force and effect until the earlier of a written termination of the agreement by the Medical Center and HHREC or the termination of the ground lease.

13. Operating Leases

Rental and lease expense amounted to \$10,507,394 and \$9,870,230 for the years ended September 30, 2013 and 2012, respectively.

The minimum lease commitments under all noncancelable operating leases with initial or remaining terms of more than one year are as follows:

Fiscal years ending September 30:

2014	\$ 9,672,040
2015	9,676,403
2016	8,782,068
2017	7,827,473
2018	6,310,002
	<u>\$ 42,267,986</u>

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

14. Functional Expenses

The Medical Center provides health care services to residents within its geographic location including pediatric care and outpatient surgery. The Foundation performs fundraising services to provide support to the Medical Center and its other related 501(c)(3) companies. Expenses related to providing these services are as follows:

	Year Ended September 30	
	2013	2012
Health care services	\$ 286,028,539	\$ 268,897,835
Fundraising	69,866,338	2,601,261
General and administrative	2,607,347	57,871,378
	<u>\$ 358,502,224</u>	<u>\$ 329,370,474</u>

15. Fair Value of Financial Instruments

The Corporation calculates fair value of its financial assets and liabilities, when applicable, based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are applied based on a unit of account from the Corporation's perspective. The unit of account determines what is being measured by reference to the level at which the asset or liability is aggregated (or disaggregated). In order to increase consistency and comparability in fair value measurements, the Corporation utilizes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three broad levels, which are described as follows:

Level 1 – Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.

Level 2 – Observable inputs that are based on inputs not quoted in active markets, but corroborated by market data.

Level 3 – Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs.

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

15. Fair Value of Financial Instruments (continued)

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. In determining fair value, the Corporation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Corporation also considers counterparty credit risk in its assessment of fair value.

Financial assets and liabilities carried at fair value as of September 30, 2013 are classified in the table below in one of the three categories described above:

	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents	\$ 3,643,185	\$ —	\$ —	\$ 3,643,185
Money market mutual funds ^(a)	4,354,207	—	—	4,354,207
Fixed income securities ^(b)	104,734	—	—	104,734
Domestic fixed	13,457,731	—	—	13,457,731
International fixed	1,103,498	—	—	1,103,498
Marketable equity securities ^(c)	447,661	—	—	447,661
Domestic equity	18,250,153	—	—	18,250,153
International equity	3,298,668	—	—	3,298,668
Mutual Funds:				
Domestic	7,188,520	—	—	7,188,520
International	2,092,701	—	—	2,092,701
Equity:				
Domestic growth ^(d)	16,060,094	—	—	16,060,094
Domestic large blend	12,136,461	—	—	12,136,461
Domestic value ^(d)	15,241,491	—	—	15,241,491
International ^(d)	16,853,920	—	—	16,853,920
Real estate, small cap and other ^(d)	299,051	—	—	299,051
Mid cap blend ^(d)	2,843,570	—	—	2,843,570
International equity common trust fund	—	6,422,430	—	6,422,430
Domestic equity common trust fund	—	10,896,020	—	10,896,020
Fixed income:				
International	612,673	—	—	612,673
Domestic	4,315,044	—	—	4,315,044
Intermediate term ^(d)	13,160,244	—	—	13,160,244
Non-traditional bond	4,000,945	—	—	4,000,945
Global ^(d)	1,621,443	—	—	1,621,443
Short term and other fixed ^(d)	181,591	7,414,248	—	7,595,839
Inflation protected ^(d)	824,791	—	—	824,791
Multi-strategy funds ^(e)	1,557,134	23,411,962	—	24,969,096
Common Trust Fund ^(f)	—	3,670,663	—	3,670,663
Domestic fixed Common Trust Fund	—	4,445,606	—	4,445,606
Funds held by trustee under revenue bond agreement ^(g)	17,008,322	—	—	17,008,322
Fund of funds	—	2,275,089	—	2,275,089
Real estate investments	—	1,404,193	—	1,404,193
Foundation held funds and miscellaneous other investments ^(h)	—	1,880,869	—	1,880,869
Total	\$ 160,657,832	\$ 61,821,080	\$ —	\$ 222,478,912
Liabilities				
Interest rate swap agreements ⁽ⁱ⁾	\$ —	\$ 2,552,994	\$ —	\$ 2,552,994

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

15. Fair Value of Financial Instruments (continued)

Financial assets and liabilities carried at fair value as of September 30, 2012, are classified in the table below in one of the three categories described above:

	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents	\$ 2,579,733	\$ —	\$ —	\$ 2,579,733
Money market mutual funds ^(a)	16,023,325	—	—	16,023,325
Fixed income securities ^(b)	116,625	—	—	116,625
Domestic fixed	16,843,653	—	—	16,843,653
International fixed	1,113,280	—	—	1,113,280
Marketable equity securities ^(c)	384,452	—	—	384,452
Domestic equity	14,206,651	—	—	14,206,651
International equity	1,618,266	—	—	1,618,266
Mutual Funds:				
Domestic	10,219,849	—	—	10,219,849
International	5,207,625	—	—	5,207,625
Equity:				
Domestic growth ^(d)	20,945,006	—	—	20,945,006
Domestic value ^(d)	12,063,321	—	—	12,063,321
International ^(d)	14,162,050	—	—	14,162,050
Real estate, small cap and other ^(d)	210,567	—	—	210,567
Mid cap blend ^(d)	5,243,843	—	—	5,243,843
International equity common trust fund	—	2,897,088	—	2,897,088
Domestic equity common trust fund	—	8,566,520	—	8,566,520
Fixed income:				
International	681,054	—	—	681,054
Domestic	5,589,697	—	—	5,589,697
Intermediate term ^(d)	21,068,256	—	—	21,068,256
Global ^(d)	1,583,873	—	—	1,583,873
Short term and other fixed ^(d)	234,646	3,709,526	—	3,944,172
Inflation protected ^(d)	1,229,293	—	—	1,229,293
Multi-strategy funds ^(e)	15,520,003	7,244,731	—	22,764,734
Common Trust Fund ^(f)	—	3,185,770	—	3,185,770
Domestic fixed Common Trust Fund	—	4,484,440	—	4,484,440
Funds held by trustee under revenue bond agreement ^(g)	10,408,581	—	—	10,408,581
Fund of funds	—	1,182,225	—	1,182,225
Real estate investments	—	127,362	—	127,362
Foundation held funds and miscellaneous other investments ^(h)	—	1,876,472	—	1,876,472
Total	\$ 177,253,649	\$ 33,274,134	\$ —	\$ 210,527,783
Liabilities				
Interest rate swap agreements ⁽ⁱ⁾	\$ —	\$ 4,173,109	\$ —	\$ 4,173,109

CCMC Corporation and Subsidiaries

Notes to Consolidated Financial Statements (continued)

15. Fair Value of Financial Instruments (continued)

- (a) Includes investments in mutual funds that invest primarily in short-term debt securities including U.S. Treasury bills, commercial paper and certificates of deposits.
- (b) Includes investments in publicly traded fixed income invests, which may include government, municipal or corporate bonds of varied duration.
- (c) Includes investments in publicly traded stock of domestic corporations.
- (d) Includes investments in domestic and international equity mutual funds and exchange traded funds. Investments are broken out into the underlying funds' asset type and investment goals.
- (e) Investments in mutual funds that allocate assets among both fixed and equity investments, as well as other forms of investments with the intent of providing returns while diversifying assets and spreading risk over multiple asset classes.
- (f) The common trust fund seeks to gain exposure to large cap U.S. companies by replicating the S&P 500 Tobacco Free Index, which excludes any company for which tobacco is one of its top five revenue producing industries. There are no liquidity restrictions as the redemption frequency and notice period is daily.
- (g) These funds reflect proceeds from borrowings that are held in trust for the Medical Center's use. Funds are generally invested in money market mutual funds and may be drawn on by the Medical Center to purchase capital assets.
- (h) These funds reflect the value of the Medical Center's interest in funds held in trust for the Medical Center's benefit. The Medical Center receives statements and records its portion of the trusts' statement value.
- (i) The value of the Medical Center's swaps is determined by examining the present value of the future cash flows among other factors. The Medical Center utilizes an independent third party to calculate the value of the swaps based on all of the relevant factors.

The following is a description of the Medical Center's valuation methodologies for assets measured at fair value. The fair value methodologies are not necessarily indications of liquidity, but are description of the measures used to arrive at fair value pricing. Fair value for Level 1 is based upon quoted market prices. Fair value for Level 2 is based upon quoted market prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources, including market participants, dealers and brokers. The methods described above may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Corporation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The amounts reported in the tables above exclude assets invested in the Medical Center's defined benefit pension plan (Note 7).

Supplementary Information

CCMC Corporation and Subsidiaries

Consolidating Balance Sheets

September 30, 2013

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Assets							
Current assets:							
Cash and cash equivalents	\$ 3,249,955	\$ 182,683	\$ 176,233	\$ 34,314	\$ —	\$ —	\$ 3,643,185
Short-term investments	—	4,292,988	—	—	—	—	4,292,988
Funds held by trustee under revenue bond agreement	17,008,322	—	—	—	—	—	17,008,322
Accounts receivable and pledges receivable, less allowance of approximately \$7,544,000	31,348,330	2,587,898	1,785,319	—	—	—	35,721,547
Due from affiliated entities	1,645,518	4,240,109	1,868,918	500	—	(7,755,045)	—
Inventories	1,094,287	—	—	—	—	—	1,094,287
Other current assets	16,208,847	214,591	85,495	—	—	—	16,508,933
Total current assets	70,555,259	11,518,269	3,915,965	34,814	—	(7,755,045)	78,269,262
Assets whose use is limited:							
Investments	33,796,624	84,537,465	—	—	—	—	118,334,089
Funds held in trust by others	79,200,328	—	—	—	—	—	79,200,328
Investment in Foundation	97,605,124	—	—	—	—	(97,605,124)	—
	210,602,076	84,537,465	—	—	—	(97,605,124)	197,534,417
Property, plant and equipment:							
Leasehold improvements	—	—	2,646,750	—	—	—	2,646,750
Buildings	122,797,003	—	—	—	—	—	122,797,003
Furniture and equipment	81,808,051	824,022	865,463	—	—	—	83,497,536
Construction in progress	29,060,602	—	—	—	—	—	29,060,602
	233,665,656	824,022	3,512,213	—	—	—	238,001,891
Less accumulated depreciation	(106,713,922)	(484,197)	(1,660,158)	—	—	—	(108,858,277)
	126,951,734	339,825	1,852,055	—	—	—	129,143,614
Other assets:							
Bond issuance costs	732,242	—	—	—	—	—	732,242
Ground lease	2,387,390	—	—	—	—	—	2,387,390
Pledges receivable, long term	—	1,493,762	—	—	—	—	1,493,762
Other	18,520,980	—	—	1,000	—	(1,000)	18,520,980
	21,640,612	1,493,762	—	1,000	—	(1,000)	23,134,374
Total assets	\$ 429,749,681	\$ 97,889,321	\$ 5,768,020	\$ 35,814	\$ —	\$ (105,361,169)	\$ 428,081,667

CCMC Corporation and Subsidiaries

Consolidating Balance Sheets (continued)

September 30, 2013

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Liabilities and net assets (deficiency)							
Current liabilities:							
Current portion of bonds payable	\$ 1,280,000	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,280,000
Current portion of notes payable	5,447,651	—	—	—	—	—	5,447,651
Accounts payable and accrued liabilities	39,853,641	24,302	140,181	—	—	—	40,018,124
Accrued wages	17,210,689	208,955	679,772	—	—	—	18,099,416
Due to third parties	13,394,804	—	—	—	—	—	13,394,804
Accrued interest payable and other current liabilities	307,335	—	—	—	—	—	307,335
Due to affiliated entities	5,705,717	—	1,665,084	365,641	18,603	(7,755,045)	—
Total current liabilities	83,199,837	233,257	2,485,037	365,641	18,603	(7,755,045)	78,547,330
Bonds payable, less current portion	38,035,000	—	—	—	—	—	38,035,000
Notes payable, less current portion	25,226,326	—	—	—	—	—	25,226,326
Accrued pension liability	8,357,282	—	—	—	—	—	8,357,282
Other long term liabilities	32,152,251	50,940	—	—	—	—	32,203,191
Total liabilities	186,970,696	284,197	2,485,037	365,641	18,603	(7,755,045)	182,369,129
Net assets (deficiency):							
Unrestricted	124,736,426	—	3,247,619	(329,827)	(18,603)	(1,000)	127,634,615
Temporarily restricted	21,935,545	80,698,438	35,364	—	—	(80,698,438)	21,970,909
Permanently restricted	96,107,014	16,906,686	—	—	—	(16,906,686)	96,107,014
Total net assets (deficiency)	242,778,985	97,605,124	3,282,983	(329,827)	(18,603)	(97,606,124)	245,712,538
Total liabilities and net assets (deficiency)	\$ 429,749,681	\$ 97,889,321	\$ 5,768,020	\$ 35,814	\$ —	\$(105,361,169)	\$ 428,081,667

CCMC Corporation and Subsidiaries

Consolidating Balance Sheets

September 30, 2012

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Assets							
Current assets:							
Cash and cash equivalents	\$ 2,360,811	\$ 167,962	\$ 15,597	\$ 35,363	\$ —	\$ —	\$ 2,579,733
Short-term investments	—	15,988,872	—	—	—	—	15,988,872
Funds held by trustee under revenue bond agreement	10,408,581	—	—	—	—	—	10,408,581
Accounts receivable and pledges receivable, less allowance of approximately \$7,409,000	32,905,777	1,869,314	1,357,561	—	—	—	36,132,652
Due from affiliated entities	6,701,228	218,933	680,337	500	—	(7,600,998)	—
Inventories	692,725	—	—	—	—	—	692,725
Due from third parties	4,899,895	—	—	—	—	—	4,899,895
Other current assets	13,490,330	180,323	1,500	—	—	—	13,672,153
Total current assets	71,459,347	18,425,404	2,054,995	35,863	—	(7,600,998)	84,374,611
Assets whose use is limited:							
Investments	31,294,271	74,551,245	—	—	—	—	105,845,516
Funds held in trust by others	75,705,081	—	—	—	—	—	75,705,081
Investment in Foundation	87,705,125	—	—	—	—	(87,705,125)	—
	194,704,477	74,551,245	—	—	—	(87,705,125)	181,550,597
Property, plant and equipment:							
Leasehold improvements	—	—	1,782,862	—	—	—	1,782,862
Buildings	121,350,082	—	—	—	—	—	121,350,082
Furniture and equipment	65,196,820	824,022	793,729	—	—	—	66,814,571
Construction in progress	19,750,929	—	1,056,562	—	—	—	20,807,491
	206,297,831	824,022	3,633,153	—	—	—	210,755,006
Less accumulated depreciation	(95,636,445)	(450,002)	(1,774,942)	—	—	—	(97,861,389)
	110,661,386	374,020	1,858,211	—	—	—	112,893,617
Other assets:							
Bond issuance costs	730,892	—	—	—	—	—	730,892
Ground lease	2,416,682	—	—	—	—	—	2,416,682
Pledges receivable, long term	—	885,525	—	—	—	—	885,525
Other	31,026,009	—	—	1,000	—	(1,000)	31,026,009
	34,173,583	885,525	—	1,000	—	(1,000)	35,059,108
Total assets	\$ 410,998,793	\$ 94,236,194	\$ 3,913,206	\$ 36,863	\$ —	\$ (95,307,123)	\$ 413,877,933

CCMC Corporation and Subsidiaries

Consolidating Balance Sheets (continued)

September 30, 2012

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Liabilities and net assets (deficiency)							
Current liabilities:							
Current portion of bonds payable	\$ 1,215,000	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,215,000
Current portion of notes payable	3,902,944	—	—	—	—	—	3,902,944
Accounts payable and accrued liabilities	32,604,814	32,381	\$ 313,336	—	—	—	32,950,531
Accrued wages	16,325,155	191,687	539,891	—	—	—	17,056,733
Due to third parties	4,526,428	—	—	—	—	—	4,526,428
Accrued interest payable and other current liabilities	330,715	—	—	—	—	—	330,715
Due to affiliated entities	743,431	6,264,757	268,351	306,106	18,353	(7,600,998)	—
Total current liabilities	59,648,487	6,488,825	1,121,578	306,106	18,353	(7,600,998)	59,982,351
Bonds payable, less current portion	39,315,000	—	—	—	—	—	39,315,000
Notes payable, less current portion	16,714,138	—	—	—	—	—	16,714,138
Accrued pension liability	19,026,898	—	—	—	—	—	19,026,898
Other long-term liabilities	39,247,671	42,244	—	—	—	—	39,289,915
Total liabilities	173,952,194	6,531,069	1,121,578	306,106	18,353	(7,600,998)	174,328,302
Net assets (deficiency):							
Unrestricted	122,786,203	—	2,756,725	(269,243)	(18,353)	(1,000)	125,254,332
Temporarily restricted	21,920,459	71,070,269	34,903	—	—	(71,070,269)	21,955,362
Permanently restricted	92,339,937	16,634,856	—	—	—	(16,634,856)	92,339,937
Total net assets (deficiency)	237,046,599	87,705,125	2,791,628	(269,243)	(18,353)	(87,706,125)	239,549,631
Total liabilities and net assets (deficiency)	\$ 410,998,793	\$ 94,236,194	\$ 3,913,206	\$ 36,863	\$ —	\$ (95,307,123)	\$ 413,877,933

CCMC Corporation and Subsidiaries

Consolidating Statements of Operations and Changes in Net Assets

Year Ended September 30, 2013

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Revenues:							
Net patient service revenue	\$ 292,447,537	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 292,447,537
Provision for bad debts	(5,933,509)	—	—	—	—	—	(5,933,509)
Net patient service revenue, less provision for bad debts	286,514,028	—	—	—	—	—	286,514,028
Other revenues	11,260,856	8,402	10,622,265	—	—	—	21,891,523
Contributions and donations, net	—	6,356,113	—	—	—	—	6,356,113
Investment income	4,637,709	5,618,086	—	—	—	—	10,255,795
Net assets released from restrictions for operations	16,391,146	—	19,357	—	—	—	16,410,503
	318,803,739	11,982,601	10,641,622	—	—	—	341,427,962
Expenses:							
Salaries and wages	165,817,213	2,196,433	6,592,358	46,628	—	—	174,652,632
Benefits	42,639,049	652,608	1,970,755	13,956	—	—	45,276,368
Supplies and miscellaneous	122,004,253	1,054,391	1,401,618	—	250	—	124,460,512
Interest	1,314,300	—	—	—	—	—	1,314,300
Depreciation and amortization	12,578,220	34,195	185,997	—	—	—	12,798,412
	344,353,035	3,937,627	10,150,728	60,584	250	—	358,502,224
Operating (loss) income	(25,549,296)	8,044,974	490,894	(60,584)	(250)	—	(17,074,262)
Change in equity interest in net assets of the Foundation	8,044,974	—	—	—	—	(8,044,974)	—
(Deficiency) excess of revenues over expenses	(17,504,322)	8,044,974	490,894	(60,584)	(250)	(8,044,974)	(17,074,262)

Continued on next page.

CCMC Corporation and Subsidiaries

Consolidating Statements of Operations and Changes in Net Assets (continued)

Year Ended September 30, 2013

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Unrestricted net assets:							
(Deficiency) excess of revenues over expenses	\$ (17,504,322)	\$ 8,044,974	\$ 490,894	\$ (60,584)	\$ (250)	\$ (8,044,974)	\$ (17,074,262)
Unrealized gain on investments	2,157,451	3,480,735	—	—	—	—	5,638,186
Change in funded status of pension and post-retirement plans	13,260,268	—	—	—	—	—	13,260,268
Net assets released from restrictions for capital	556,091	—	—	—	—	—	556,091
Change in equity interest in the net assets of the Foundation	3,480,735	—	—	—	—	(3,480,735)	—
Increase decrease in unrestricted net assets	1,950,223	11,525,709	490,894	(60,584)	(250)	(11,525,709)	2,380,283
Temporarily restricted net assets:							
Unrealized gains on investments	—	307,813	—	—	—	—	307,813
Income from investments	—	496,826	—	—	—	—	496,826
Transfer from (to) affiliates	6,948,301	(6,961,455)	13,154	—	—	—	—
Net assets released from restrictions for operations	(16,391,146)	—	(19,357)	—	—	—	(16,410,503)
Net assets released from restrictions for capital	(556,091)	—	—	—	—	—	(556,091)
Change in equity interest in the net asset of the Foundation	(1,897,540)	—	—	—	—	1,897,540	—
Bequests, gift, and grants	11,911,562	4,259,276	6,664	—	—	—	16,177,502
Increase (decrease) in temporarily restricted net assets	15,086	(1,897,540)	461	—	—	1,897,540	15,547
Permanently restricted net assets:							
Bequests, gifts and grants	—	271,830	—	—	—	—	271,830
Change in equity interest in the net assets of the Foundation	271,830	—	—	—	—	(271,830)	—
Change in funds held by others	3,495,247	—	—	—	—	—	3,495,247
Increase in permanently restricted net assets	3,767,077	271,830	—	—	—	(271,830)	3,767,077
Net assets (deficiency) at beginning of year	237,046,599	87,705,125	2,791,628	(269,243)	(18,353)	(87,706,125)	239,549,631
Net assets (deficiency) at end of year	<u>\$ 242,778,985</u>	<u>\$ 97,605,124</u>	<u>\$ 3,282,983</u>	<u>\$ (329,827)</u>	<u>\$ (18,603)</u>	<u>\$ (97,606,124)</u>	<u>\$ 245,712,538</u>

CCMC Corporation and Subsidiaries

Consolidating Statements of Operations and Changes in Net Assets

Year Ended September 30, 2012

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Revenues:							
Net patient service revenue	\$ 277,604,755	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 277,604,755
Provision for bad debt	(5,875,039)	—	—	—	—	—	(5,875,039)
Net patient service revenue, less provision for bad debts	271,729,716	—	—	—	—	—	271,729,716
Other revenues	14,654,457	—	8,274,779	—	—	—	22,929,236
Contributions and donations, net	—	3,100,947	—	—	—	—	3,100,947
Investment income	19,460,937	2,031,122	—	—	—	—	21,492,059
Net assets released from restrictions for operations	14,383,803	—	7,526	—	—	—	14,391,329
	320,228,913	5,132,069	8,282,305	—	—	—	333,643,287
Expenses:							
Salaries and wages	151,816,547	1,745,279	6,088,495	46,743	—	—	159,697,064
Benefits	36,552,982	474,126	1,661,906	12,817	—	—	38,701,831
Supplies and miscellaneous	117,229,088	955,776	593,383	—	278	—	118,778,525
Interest	940,592	—	—	—	—	—	940,592
Depreciation and amortization	11,094,179	34,242	124,041	—	—	—	11,252,462
	317,633,388	3,209,423	8,467,825	59,560	278	—	329,370,474
Operating income (loss)	2,595,525	1,922,646	(185,520)	(59,560)	(278)	—	4,272,813
Change in equity interest in net assets of the Foundation	1,922,646	—	—	—	—	(1,922,646)	—
(Deficiency) excess of revenues over expenses	4,518,171	1,922,646	(185,520)	(59,560)	(278)	(1,922,646)	4,272,813

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CCMC Corporation and Subsidiaries

Consolidating Statements of Operations and Changes in Net Assets (continued)

Year Ended September 30, 2012

	Hospital & Subsidiaries	Foundation	Affiliates	Corporation	Ventures	Eliminations	Consolidated
Unrestricted net assets:							
(Deficiency) excess of revenues over expenses	\$ 4,518,171	\$ 1,922,646	\$ (185,520)	\$ (59,560)	\$ (278)	\$ (1,922,646)	\$ 4,272,813
Net unrealized gain on investments	3,687,051	8,856,142	—	—	—	—	12,543,193
Change in funded status of pension and post-retirement plans	(1,377,255)	—	—	—	—	—	(1,377,255)
Net assets released from restrictions for capital	3,078,733	—	—	—	—	—	3,078,733
Change in equity interest in the net assets of the Foundation	8,856,142	—	—	—	—	(8,856,142)	—
Transfers to affiliates	—	—	—	—	—	—	—
Decrease in unrestricted net assets	18,762,842	10,778,788	(185,520)	(59,560)	(278)	(10,778,788)	18,517,484
Temporarily restricted net assets:							
Net unrealized gains on investments	—	781,879	—	—	—	—	781,879
Income from investments	—	179,321	—	—	—	—	179,321
Transfer from (to) affiliates	4,251,318	(4,259,276)	7,958	—	—	—	—
Net assets released from restrictions for operations	(14,383,803)	—	(7,526)	—	—	—	(14,391,329)
Net assets released from restrictions for capital	(3,078,733)	—	—	—	—	—	(3,078,733)
Change in equity interest in the net asset of the Foundation	961,200	—	—	—	—	(961,200)	—
Bequests, gift, and grants	12,929,868	4,259,276	4,081	—	—	—	17,193,225
Increase (decrease) in temporarily restricted net assets	679,850	961,200	4,513	—	—	(961,200)	684,363
Permanently restricted net assets:							
Bequests, gifts and grants	—	306,275	—	—	—	—	306,275
Change in equity interest in the net assets of the Foundation	306,275	—	—	—	—	(306,275)	—
Change in funds held by others	7,884,564	—	—	—	—	—	7,884,564
Decrease in permanently restricted net assets	8,190,839	306,275	—	—	—	(306,275)	8,190,839
Net assets (deficiency) at beginning of year	209,413,068	75,658,862	2,972,635	(209,683)	(18,075)	(75,659,862)	212,156,945
Net assets (deficiency) at end of year	\$ 237,046,599	\$ 87,705,125	\$ 2,791,628	\$ (269,243)	\$ (18,353)	\$ (87,706,125)	\$ 239,549,631

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